



INFRASTRUCTURE, SAFETY,
AND ENVIRONMENT

Santa Monica Municipal Airport (SMO) Options for the Future

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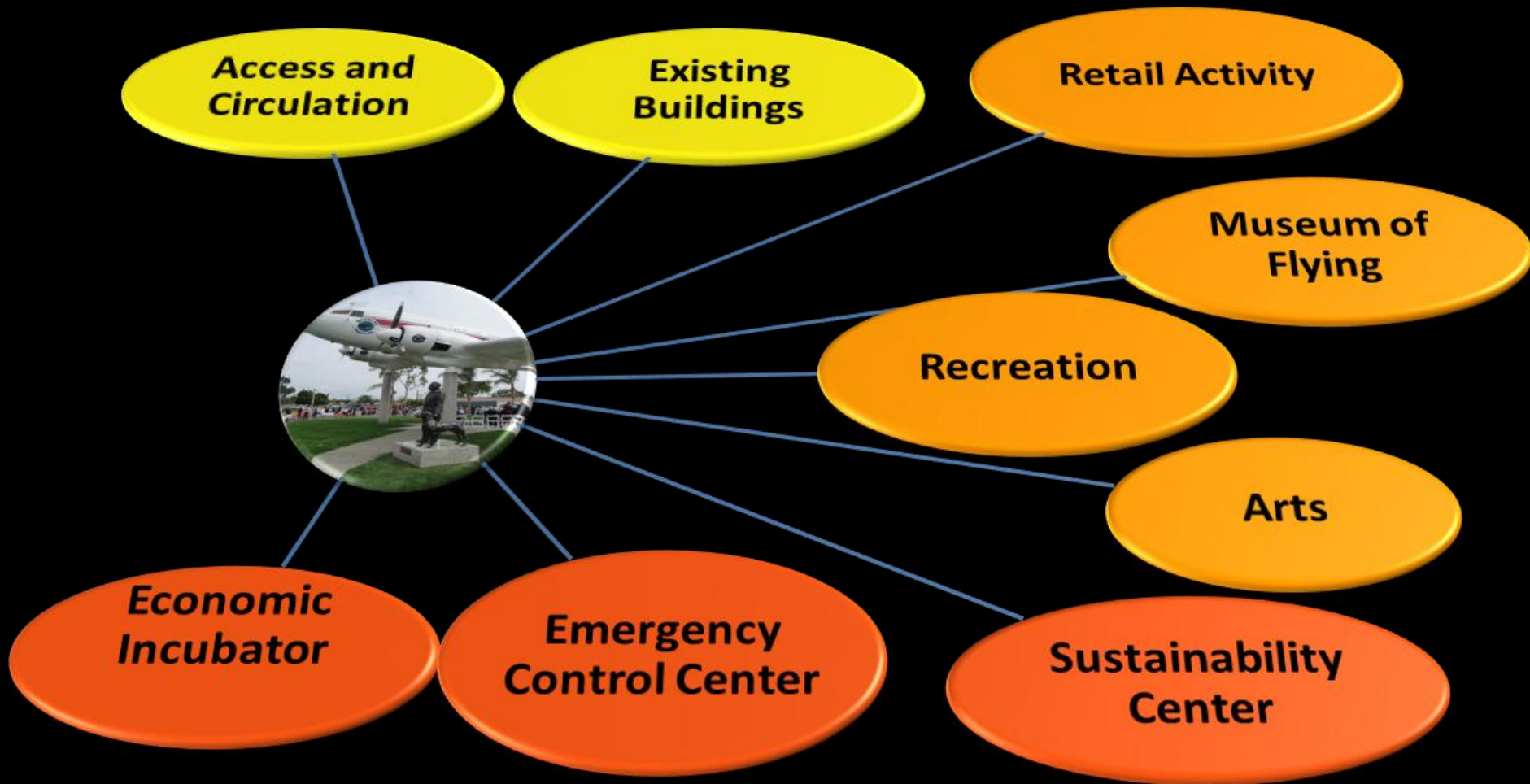
Enhance the Quality of Life in Santa Monica

- **Integrate the future of the airport with the dynamic changes underway in Santa Monica**
- **Develop concepts for non-aviation airport land that emerge from the community**
- **Enhance the city's strong position as an environmental trend setter and engine of creativity**
- **Honor the rich history of aviation in Santa Monica and Southern California**

RAND Findings

- **Based on “best practices” and our understanding of the Santa Monica community**
- **Have not been rigorously evaluated; are not “endorsed” or “recommended” as yet**
- **For discussion and consideration in community dialogue and for further development should they emerge as promising**

Suggestions for Non-aviation Areas of SMO



Upgrade Access



Improve Circulation



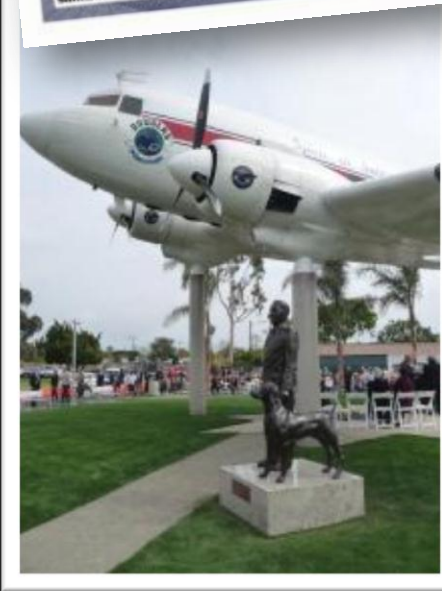
Reuse and Improve Many of the Existing Buildings



Enhance Retail Activity



Expand the Museum of Flying



Expand Outdoor Athletic and Recreation Opportunities



Expand the Presence of the Performance and Creative Arts



Develop an Economic Incubator

SMO Business Incubator

Legal Affairs

General
Management

Financial
Management

Marketing
Management

Production

Distribution

Personnel

Possible Themes

Servers &
computing
Services,
Software, IT

Green Tech
(Biofuel,
Energy
efficient
designing, PV
energy, etc.)

Animation
/Computer
Graphics,
Media,
Entertainment
Industry

Bio Medical
and Health
Care
Businesses

Aviation
innovation
(clean fuel,
noise
reduction, etc.)

Develop an Economic Incubator

Examples of Successful Business Incubators

FAME RENAISSANCE BUSINESS
DEVELOPMENT CENTER (FRBDC)

Business Technology Center of Los
Angeles County (BTC)

Pasadena Enterprise Center

The Center for Training, Technology and
Incubation (CTTi)

Momentum Biosciences LLC



SMO Business Incubator

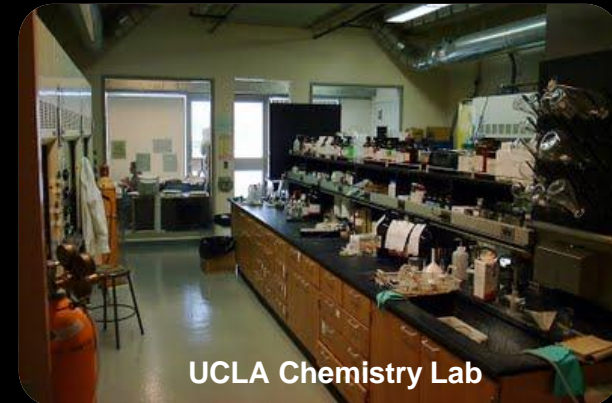
Develop an Economic Incubator



Business Technology Center
Altadena



UCLA Infrared Lab



UCLA Chemistry Lab

Sustainable Santa Monica Center



Create an Emergency Communications and Control Center

Emergency Response

National Guard

FEMA



Police



Fire



Rescue



Red Cross



Preparedness, Education and Training

Integration & Coordination





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